

# BETH ISRAEL DEACONESS MEDICAL CENTER

## 2015 Hospital Profile

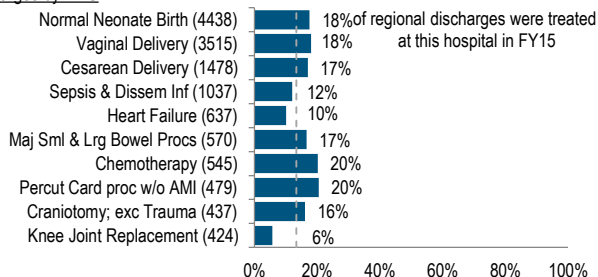
Boston, MA  
Academic Medical Center  
Metro Boston

Beth Israel Deaconess Medical Center (BIDMC) is a large, nonprofit Academic Medical Center (AMC) located in the Metro Boston region. It is one of nine organ transplant centers in Massachusetts and is a member of CareGroup. For the second consecutive fiscal year, Beth Israel Deaconess Medical Center saw an increase in inpatient discharges. It earned a profit each year from FY11 to FY15, with a 2.0% total margin in FY15, slightly lower than the AMC median total margin of 2.4%. It reported a total profit of \$29.7M in FY15, its lowest reported profit in the past five fiscal years, while also reporting \$1.5B in total revenue, its highest in that same period.

At a Glance	<b>Overview / Size</b>	
	Hospital System Affiliation:	CareGroup
	Change in Ownership (FY11-FY15):	Not Applicable
	Total Staffed Beds:	671, 5th largest acute hospital
	% Occupancy:	87.0%, > cohort avg. (85%)
	Special Public Funding:	ICB <sup>9</sup>
	Trauma Center Designation:	Adult: Level 1
	Case Mix Index:	1.30, < cohort avg. (1.37); > statewide (1.00)
	<b>Financial</b>	
	Inpatient NPSR per CMAD:	\$13,837
Services	Change FY14-FY15:	3.1%
	Inpatient:Outpatient Revenue in FY15:	45%:55%
	Outpatient Revenue in FY15:	\$491,273,181
	Change FY14-FY15:	3.7%
	Total Revenue in FY15:	\$1,506,592,968
	Total Surplus (Loss) in FY15:	\$29,747,569
	<b>Payer Mix</b>	
	Public Payer Mix:	56.3% (Non-HPP* Hospital)
	CY15 Commercial Relative Price:	1.06
	Top 3 Commercial Payers:	Blue Cross Blue Shield of MA Harvard Pilgrim Health Care Tufts Health Plan
Quality	<b>Utilization</b>	
	Inpatient Discharges in FY15:	39,277
	Change FY14-FY15:	5.6%
	Emergency Department Visits in FY15:	42,146
	Change FY14-FY15:	-1.0%
	Outpatient Visits in FY15:	758,638
	Change FY14-FY15:	5.7%
	<b>Quality</b>	
	Readmission Rate in FY15:	16.6%
	Change FY11-FY15 (percentage points):	-1.5%
	Early Elective Deliveries Rate (Jan 2015-Jun 2016):	0.0%

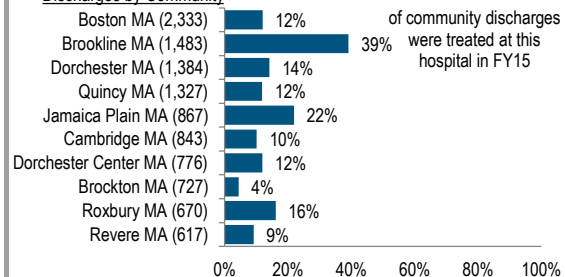
What were the most common inpatient cases (DRGs) treated at the hospital in FY15? What proportion of the region's cases did this hospital treat for each service?

Discharges by DRG

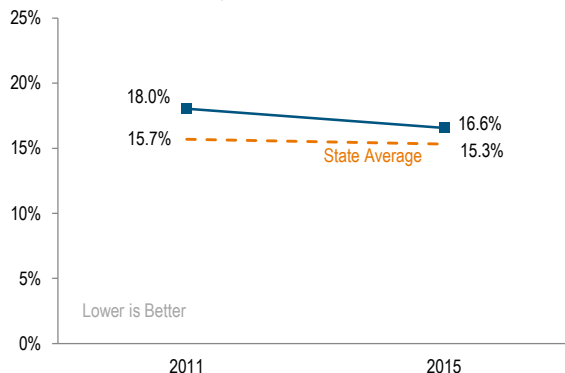


Where did most of the hospital's inpatients reside? What proportion of each community's total discharges was attributed to this hospital?

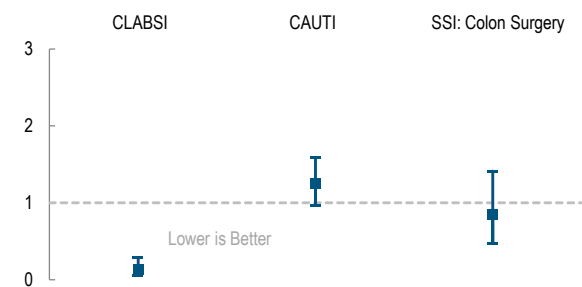
Discharges by Community



What proportion of adult patient discharges from this hospital resulted in a readmission at any hospital within 30 days, and how does this compare to the state average?



How many central line-associated blood stream infections (CLABSI), catheter-associated urinary tract infections (CAUTI), and surgical site infections (SSI) after colon surgery did patients get at this hospital compared to what was expected based on the hospital's characteristics and case mix?



For descriptions of the metrics, please see the technical appendix.

# 2015 HOSPITAL PROFILE: BETH ISRAEL DEACONESS MEDICAL CENTER

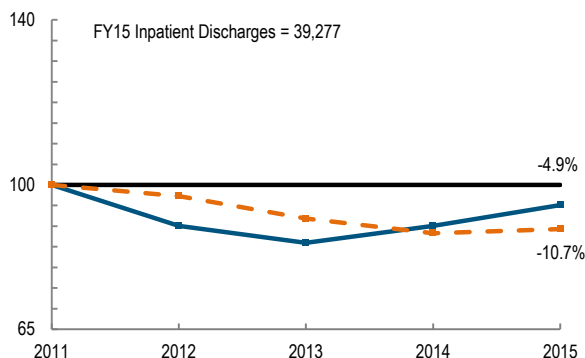
Cohort: Academic Medical Center

Key:

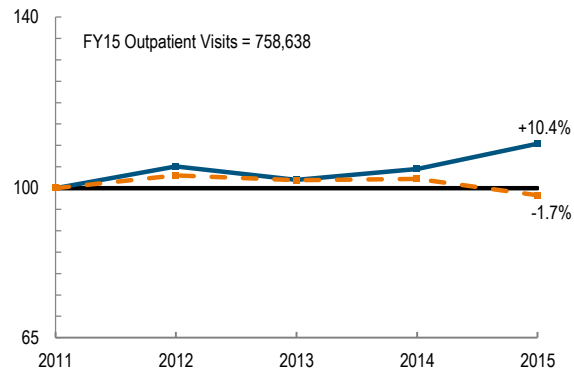
— Hospital  
- - - Peer Cohort

## Utilization

How has the volume of the hospital's inpatient discharges changed compared to FY11, and how does this compare to the hospital's peer cohort median? (FY11=100)

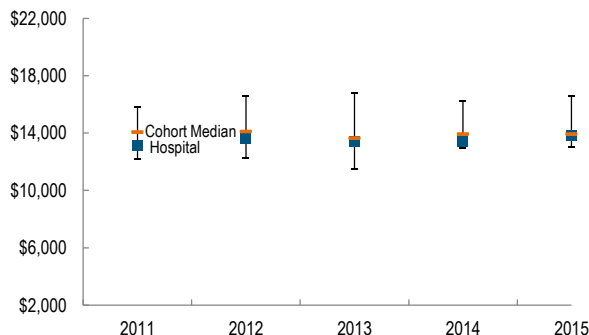


How has the volume of the hospital's outpatient visits changed compared to FY11, and how does this compare to the hospital's peer cohort median? (FY11=100)

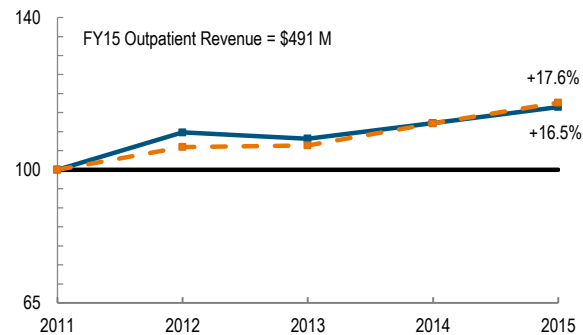


## Patient Revenue Trends

What was the hospital's net inpatient service revenue per case mix adjusted discharge between FY11 and FY15, and how does this compare to the hospital's peer cohort median?



How has the hospital's total outpatient revenue changed compared to FY11, and how does this compare to the hospital's peer cohort median? (FY11=100)



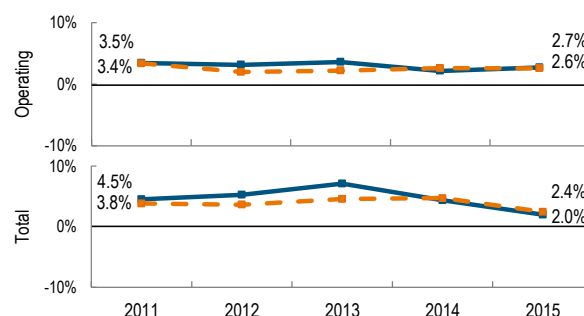
## Financial Performance

How have the hospital's total revenue and costs changed between FY11 and FY15?

### Revenue, Cost, & Profit/Loss (in millions)

FY	2011	2012	2013	2014	2015
Operating Revenue	\$ 1,368	\$ 1,380	\$ 1,360	\$ 1,417	\$ 1,518
Non-Operating Revenue	\$ 14	\$ 29	\$ 49	\$ 32	\$ (11)
Total Revenue	\$ 1,382	\$ 1,410	\$ 1,410	\$ 1,449	\$ 1,507
Total Costs	\$ 1,320	\$ 1,336	\$ 1,309	\$ 1,385	\$ 1,477
Total Profit (Loss)	\$ 62.3	\$ 74.0	\$ 100.2	\$ 63.3	\$ 29.7

What were the hospital's total margin and operating margins between FY11 and FY15, and how do these compare to the hospital's peer cohort medians?



For descriptions of the metrics, please see the technical appendix.

<sup>9</sup> For more information on Infrastructure and Capacity Building (ICB) special funding, please contact the Massachusetts Executive Office of Health and Human Services (EOHHS).

\* High Public Payer Hospitals (HPP) receive a minimum of 63% of gross patient service revenue from public payers.